

Recommended INDUSTRY ADVANTAGE Courses for Operational Areas



For employees from all operational areas new to the industry, we recommend that employees:

- 1 Complete one or more of the fundamentals learning paths, described below
- 2 Explore the "Onboarding Employees" recommendations for their operational area

More seasoned employees may benefit from the courses listed under "Developing Employees" and "Experienced Employees" in the appropriate operational areas.

FUNDAMENTALS LEARNING PATHS		
LIFE FUNDAMENTALS LEARNING PATH	ANNUITY FUNDAMENTALS LEARNING PATH	WORKPLACE BENEFITS FUNDAMENTALS LEARNING PATH
Insurance Terminology	The Purpose of Annuities	The History of Employee Benefits
Purpose of Life Insurance	Introduction to Annuities	Navigating the Benefits Industry Ecosystem
Insurable Risks	How Are Annuities Sold?	Legally Mandated Employee Benefits
Risk Management Basics	Immediate and Deferred Annuities	Group Insurance Basics
Policy Reserves	Intro to Fixed Annuities	Who Regulates Retirement Plans?
Life Insurance Beneficiaries	Intro to Variable Annuities (includes RILAs)	ERISA and Retirement Plans
Basics of Term and Whole Life Insurance	Annuity Payout Options	Overview of Defined Benefit and Defined Contribution Retirement Plans
Participating Policies and Policy Dividends	Choose the Annuity Case Studies	What Makes an Effective Financial Wellness Program?
The Life Insurance Ecosystem	The Life Insurance Ecosystem	Financial Literacy
Life Insurance Case Studies	· (applicable to Annuity Operations)	



OPERATIONS			
CLAIMS			
ONBOARDING EMPLOYEES	DEVELOPING EMPLOYEES	EXPERIENCED EMPLOYEES	
The Importance of Effective Claim Administration	Life Insurance Beneficiaries	Combatting Elder Financial Exploitation	
Unfair Claim Practices	Overview of Policy Provisions	Improving Life Insurance Applications Through Behavioral Economics	
Introduction to Fraud Prevention in the Claims Process	Policy Exclusions	More than a Good Pair of Genes: Epigenetics and Life Insurance	
Life Claims: Verifying Coverage Was In Force	Suicide Exclusions and Misstatements in the Application	Closing the Life Insurance Coverage Gap: Is Simplified Underwriting the	
Life Claims: Verifying the Deceased Is Covered	Employees working in claims may also find value in the courses recom- mended for those working in under-	Answer?	
Life Claims: Proof of Death Required in the United States			
Life Claims Involving Contestability and Exclusions			
Life Claims: Paying Policy Proceeds	writing.		
Life Claims: Determining the Proper Payee			
Life Insurance Case Studies			
	CUSTOMER SERVICE		
ONBOARDING EMPLOYEES	DEVELOPING EMPLOYEES	EXPERIENCED EMPLOYEES	
Why Exceptional Customer Service Is a Priority for Insurers	Recognizing and Addressing Customers' Unspoken Needs	Effective Corporate Communication	
Creating a Customer-Centric Culture	Understanding Assertive, Aggressive, Passive, and Passive-Aggressive Behavior Patterns	Effective Written Communication	
Collecting and Using Voice of the Customer (VOC) Data	Explanation, Persuasion, and Negotiation in Customer Interactions	Time Management	
Customer Personas and Journey Mapping	Five Steps for Managing Upset Customers	Stress Management	
Cultural Differences that Affect Communication	Conflict Resolution Skills for Customer Service	Leading innovation to Improve the Customer Experience	
Generational Differences that Affect Communication	Empathy and Emotional Intelligence Skills	Ethnography: A Deeper Understand- ing of the Customer Experience	

	OPERATIONS	
	UNDERWRITING	
ONBOARDING EMPLOYEES	DEVELOPING EMPLOYEES	EXPERIENCED EMPLOYEES
Individual Life Overview of the New Business Process	Handling Nonstandard Risks and Misrepresentations During Underwriting	Underwriting Transgender People
Field Underwriting and Submitting an Application	It's All in the Wrist: Insurers and Wearable Device Data	Intro to Insurance Company Financial Reporting
New Business Activities: From Application to Policy Issue	The Need for Speed: Rx Histories are Making Underwriting Faster (and Better)	Financial Statements
Types of Risk Factors in Life Insurance Underwriting	Closing the Life Insurance Coverage Gap: Is Simplified Underwriting the Answer?	Financial Ratios
Risk Classes and Premiums		Active Listening Skills
Sources of Medical Underwriting Information Assessing Medical Impairments, Age, Sex,	Employees working in underwriting may also find value in the courses recommended for those working in claims.	Effective Corporate Communication More than a Good Pair of Genes:
and Build in Underwriting Assessing Personal Risk Factors in Life Insurance Underwriting		Epigenetics and Life Insurance
Risks Deterred by Financial Underwriting		
Sources of Information for Financial Underwriting		
Financial Underwriting: Assessing the Amount of Coverage		
Group Life		
Group Underwriting: Assessing Risk Factors		
Group Underwriting: Eligibility Requirement		
Sources of Group Underwriting Information		
Underwriting Group Life Coverage		
Group Premium Rating Methods and Premium Refunds		
Late Enrollees and Renewal Underwriting		
State Jurisdiction Over Group Life Insurance Contracts		

OPERATIONS ANNUITY ADMINISTRATION		
Annuity Premium Payments	Indexed Crediting Rates for Fixed Indexed Annuities (FIAs)	Life Insurance and Annuity Replacements — 1035 Exchanges
Annuity Disbursements for Withdrawals	Determining Annuity Payouts for Deferred Annuities	RILAs: An Innovative Product for Accumulating Retirement Assets
Processing Annuity Cash Surrenders	Determining Annuity Payouts for Single Premium Immediate Annuities (SPIAs)	
Administering Annuity Death Benefits		
Annuity Contract Free-Look Provisions		
Annuity Payout Options		

FINANCE		
ONBOARDING EMPLOYEES	DEVELOPING EMPLOYEES	EXPERIENCED EMPLOYEES
Intro to Insurance Company Financial Reporting	Reinsurance Basics	The Meme Stock Phenomenon: Implications for Insurers
Financial Statements	Assumption and Indemnity Reinsurance	Economic, Social, and Governance (ESG) Investing
Financial Ratios	Reinsurance Benefits and Costs	Al Basics: An Introduction to Artificial Intelligence for Life Insurance Profes- sionals
How Insurers Make Money on Fixed Annuities	Automatic and Facultative Reinsurance	Synthetic Identity: The Fraud You Might Be Missing
How Insurers Make Money on Variable Annuities	Calculating the Future Value of a Single Sum	
	Calculating the Present Value of a Single Sum	
	Pardon the Jargon: Analytics and Al Terms Made Easy	
	Social Security — Is the Sky Falling?	

INFORMATION TECHNOLOGY		
ONBOARDING EMPLOYEES	DEVELOPING EMPLOYEES	EXPERIENCED EMPLOYEES
Between Here and Digital: Legacy System Modernization	Life Insurance Products	Leading Innovation
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How Insurers Make Money on Fixed Annuities	Whole Life Insurance	Leading Innovation With Digital Transformation
How Insurers Make Money on Variable Annuities	Universal Life Insurance Products	Improving Life Insurance Applications Through Behavioral Economics
Intro to Insurance Company Financial Reporting	Indexed Universal Life	Financial Ratios
Financial Statements	Essentials	Active Listening Skills
Financial Ratios	Supplemental Disability Benefits	
	Accidental Death Benefits	
	Accelerated Death Benefits	
	Insurance Expansion Riders	
	Insurability Riders	
	Life Insurance Case Studies	
	Annuity Products	
	Introduction to Annuities	
	Immediate and Deferred Annuities	
	Introduction to Fixed Annuities	
	Introduction to Variable Annuities (includes RILAs)	
	How Insurers Make Money on Fixed Annuities	
	How Insurers Make Money on Variable Annuities	
	Indexed Crediting Rates in Fixed Indexed Annuities (FIAs)	

DISTRIBUTION		
ONBOARDING EMPLOYEES	DEVELOPING EMPLOYEES	EXPERIENCED EMPLOYEES
The Life Insurance Ecosystem	State Market Conduct Regulations	Do Life Insurance Sales Require a Human Touch?
How Are Annuities Sold?	Monitoring Insurer Market Conduct in the U.S.	Black Americans: Life Insurance Matters
Producer Licensing and Appointment	Agency Law and Life Insurance Sales	
Ethics in Insurance Sales and Unfair Sales Practices	Federal and State Privacy Regulation	
Suitability and Reg BI in Insurance Sales	Retirement Plans for Small Businesses and the Self-Employed	

INVESTMENT MANAGEMENT			
ONBOARDING EMPLOYEES DEVELOPING EMPLOYEES EXPERIENCED EMPLOYEE			
State Solvency Regulations	The Meme Stock Phenomenon: Implications for Insurers	Leading Innovation to Prevent Fraud	
Monitoring Insurer Solvency in the U.S.	Economic, Social, and Governance (ESG) Investing	Insurers Happy to Cure Companies' Pension Headaches With PRTs	
Securities Registration Requirements for Variable Products		Effective Corporate Communication	
FINRA Regulation of Broker-Dealers			

ENTERPRISE RISK MANAGEMENT		
ONBOARDING EMPLOYEES	DEVELOPING EMPLOYEES	EXPERIENCED EMPLOYEES
Risk Management Basics (Life)	Regulatory Actions for Impaired or Insolvent Insurers	Leading Innovation
Insurable Risks	Reinsurance Basics	Combatting Elder Financial Exploitation
Annuity Product Risks and Risk Management	Assumption and Indemnity Reinsurance	Synthetic Identity: The Fraud You Might be Missing
	Reinsurance Costs and Benefits	Between Here and Digital: Legacy System Modernization
	Automatic and Facultative Reinsurance	Effective Corporate Communication
	Annuity Product Risks and Risk Management	

MARKETING		
ONBOARDING EMPLOYEES	DEVELOPING EMPLOYEES	EXPERIENCED EMPLOYEES
Pardon the Jargon: Analytics and Al Terms Made Easy	The VUL Sales Illustration: A Key to Understanding a VUL Policy	Between Here and Digital: Legacy System Modernization
Al basics: An introduction to Artificial Intelligence for Life Insurance Profes- sionals	Collecting and Using the Voice of the Customer	A Hybrid Solution to the Long-Term Care Problem
	Effective Written Communication	Improving Life Insurance Applications Through Behavioral Economics

HUMAN RESOURCES		
ONBOARDING EMPLOYEES	DEVELOPING EMPLOYEES	EXPERIENCED EMPLOYEES
Insurance Terminology	Group Insurance Basics	Leading Innovation
The Purpose of Life Insurance	Group Life Insurance Contracts	Insurers Happy to Cure Companies' Pension Headaches With PRTs
Financial Literacy	Forms of Group Life Insurance Plans	PEPs and the Quest to Expand Retirement Plan Access
What Makes an Effective Financial Wellness Program?	Group Life Insurance: Eligibility of Groups and Group Members	Effective Written Communication
	Group Life Insurance Plan Administration	
	Group Life Insurance Benefit Schedules and Settlement Options	
	Group Life Insurance Termination and Conversion	
	ERISA and Retirement Plans	
	Overview of Defined Benefit and Defined Contribution Plans	

